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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

**FORM 8-K**

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

Date of Report: May 12, 2020  
(Date of earliest event reported)

**FEDNAT HOLDING COMPANY**

(Exact name of registrant as specified in its charter)

Florida  
(State or other jurisdiction of  
incorporation)

000-25001  
(Commission File Number)

65-0248866  
(I.R.S. Employer Identification No.)

14050 N.W. 14<sup>th</sup> Street, Suite 180  
Sunrise, FL  
(Address of principal executive offices)

33323  
(Zip Code)

Registrant's telephone number, including area code: (800) 293-2532

NOT APPLICABLE  
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading Symbol</u>	<u>Name of each exchange on which registered</u>
Common Stock	FNHC	Nasdaq Global Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

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**Item 7.01.      Regulation FD Disclosure.**

On May 12, 2020, FedNat Holding Company (the "Company") has made available on its website (www.fednat.com) the Investor Presentation attached as Exhibit 99.1 (the "Investor Presentation") and incorporated herein by reference. The Company expects the Investor Presentation, in whole or in part, in connection with presentations to investors, analysts and others. The Company disclaims any obligation to correct or update these materials in the future.

The information in this Current Report on Form 8-K and Exhibit 99.1 attached hereto is hereby intended to be furnished and, as provided in General Instruction B.2 of Form 8-K, such information shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and it shall not be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended (the "Securities Act"), or under the Exchange Act, whether made before or after the date hereof, except as expressly set forth by specific reference in such filing to this Current Report on Form 8-K.

The investor presentation attached hereto as Exhibit 99.1 contains statements that may be deemed forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. These statements are therefore entitled to the protection of the safe harbor provisions of these laws. These statements may be identified by the use of forward-looking terminology such as "anticipate," "believe," "budget," "contemplate," "continue," "could," "envision," "estimate," "expect," "forecast," "guidance," "indicate," "intend," "may," "might," "outlook," "plan," "possibly," "potential," "predict," "probably," "pro-forma," "project," "seek," "should," "target," "will," "would," "will be," "will continue" or the negative thereof or other variations thereon or comparable terminology. The Company has based these forward-looking statements on its current expectations, assumptions, estimates and projections. While the Company believes these expectations, assumptions, estimates and projections are reasonable, such forward-looking statements are only predictions and involve a number of risks and uncertainties, many of which are beyond the Company's control. These and other important factors may cause our actual results, performance or achievements to differ materially from any future results, performance or achievements expressed or implied by these forward-looking statements. Management cautions that any such forward-looking statements are not guarantees of future performance, and readers cannot assume that such statements will be realized or that the forward-looking events and circumstances will occur. Factors that might cause such a difference include, without limitation, the risks and uncertainties discussed under "Risk Factors" in the Company's Annual Report on Form 10-K, and discussed from time to time in the Company's reports filed with the Securities and Exchange Commission.

**Item 9.01.      Financial Statements and Exhibits.**

(d)              Exhibits

99.1            FedNat Holding Company Investor Presentation First Quarter 2020.

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

### **FEDNAT HOLDING COMPANY**

Date: May 12, 2020

By: /s/ Ronald A. Jordan

Name: Ronald A. Jordan

Title: Chief Financial Officer

(Principal Financial Officer)



# FedNat Holding Company

(NASDAQ: FNHC)

- FedNat Insurance Company
- Maison Insurance Company
- Monarch National Insurance Company

## First Quarter 2020

INVESTOR PRESENTATION

# SAFE HARBOR STATEMENT

Safe harbor statement under the Private Securities Litigation Reform Act of 1995:

Statements that are not historical fact are forward-looking statements that are subject to certain risks and uncertainties that could cause actual events and results to differ materially from those discussed herein.

The risks and uncertainties include, without limitation, risks and uncertainties related to estimates, assumptions and projections generally; the nature of the Company's business and its ability to integrate operations proposed to be acquired; the adequacy of its reserves for losses and loss adjustment expense; claims experience; weather conditions (including the severity and frequency of storms, hurricanes, tornadoes and hail) and other catastrophic losses; reinsurance costs and the ability of reinsurers to indemnify the Company; raising additional capital and our compliance with minimum capital and surplus requirements; potential assessments that support property and casualty insurance pools and associations; the effectiveness of internal financial controls; the effectiveness of our underwriting, pricing and related loss limitation methods; changes in loss trends, including as a result of insureds' assignment of benefits; court decisions and trends in litigation; our potential failure to pay claims accurately; the timing and ability to obtain regulatory approval of applications for transactions and requested rate increases, or to underwrite in additional jurisdictions, and the timing thereof; the impact that the results of our subsidiaries' operations may have on our results of operations; inflation and other changes in economic conditions (including changes in interest rates and financial markets); pricing competition and

other initiatives by competitors; legislative and regulatory developments; the outcome of litigation pending against the Company, and any settlement thereof; dependence on investment income and the composition of the Company's investment portfolio; insurance agents; ratings by industry services; the reliability and security of our information technology systems; reliance on key personnel; acts of war and terrorist activities; and other matters described from time to time by the Company in releases and publications, and in periodic reports and other documents filed with the Securities and Exchange Commission.

In addition, investors should be aware that generally accepted accounting principles prescribe when a company may reserve for particular risks, including claims and litigation exposures. Accordingly, results for a given reporting period could be significantly affected if and when a reserve is established for a contingency. Reported results may therefore appear to be volatile in certain accounting periods.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. We do not undertake any obligation to update publicly or revise any forward-looking statements to reflect circumstances or events that occur after the date the forward-looking statements are made.

# FEDNAT CORPORATE PROFILE

## Key Metrics\*:

1Q20 TTM Gross Written  
Premiums

**\$651M**

Book Value Per Common Share

**\$17.15**

Top

**4**

FL Homeowners Insurer

Agency Partnerships

**4,500+**

Cash and Investments

**~\$690M**

Demotech Financial  
Stability Rating

**A**



**A regional homeowners insurer located in  
southeastern states, including Florida,  
with controlled expansion in TX, LA, SC, AL and MS.**

## Corporate Overview

- Leader in Florida homeowners market
- Expanding presence in neighboring states organically and recent acquisition
- High quality book of business with proven underwriting excellence
- Strong, large partner agent network and brand recognition
- Allstate and GEICO agency relationships
- Experienced leadership team

\* As of March 31, 2020, unless otherwise noted

# 2019 SETS UP POSITIVE 2020 OUTLOOK



## GROWTH OF CORE HOMEOWNERS BUSINESS

- ✓ Florida: strong brand and agent distribution with underwriting discipline and multiple rounds of recent rate increases
- ✓ Non-Florida: successful organic business via partnership with MGU plus recent acquisition of Maison



## EXIT FROM NON-CORE BUSINESSES SUBSTANTIALLY COMPLETED

- ✓ Auto: No policies in force and shorter tail largely complete
- ✓ CGL: No policies in force and runoff of claims underway



## BENEFITS FROM MAISON SYNERGIES

- ✓ \$8 million annual reinsurance savings in current treaty year
- ✓ \$3 million annual ongoing operational synergies



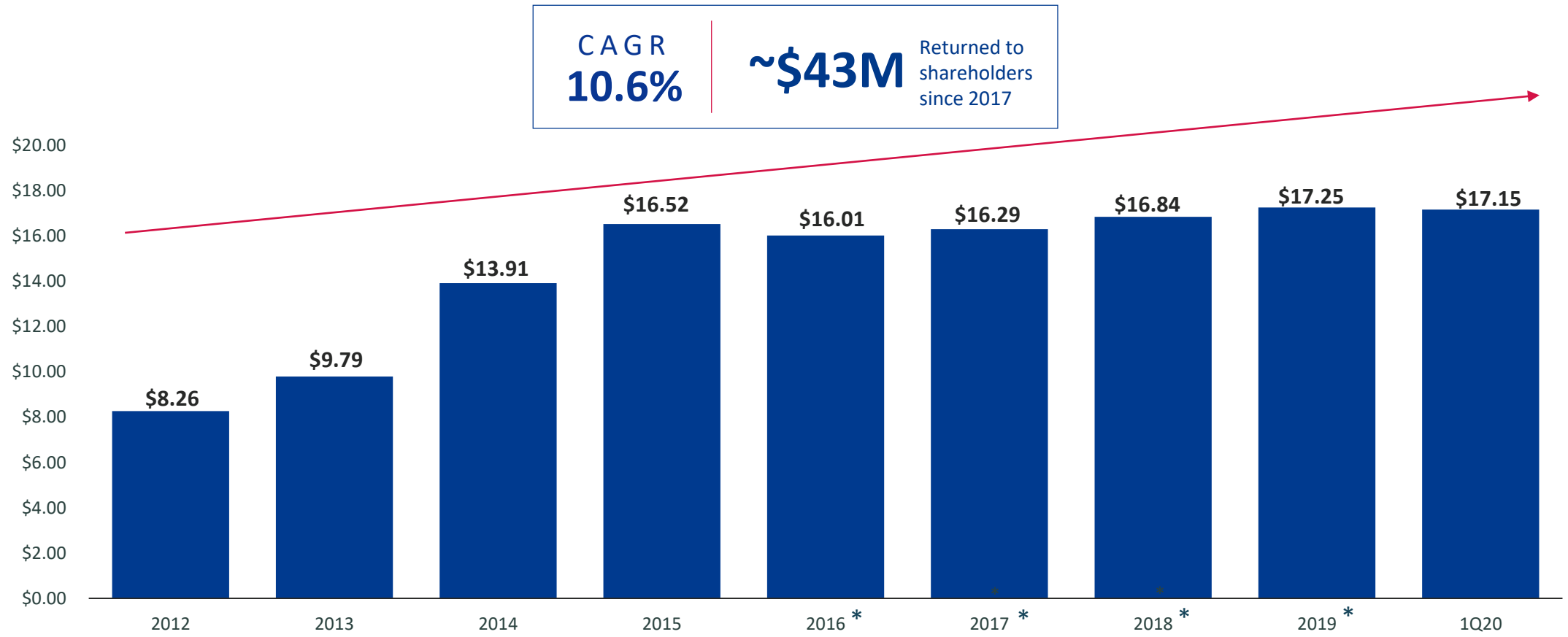
## STRONG BALANCE SHEET SUPPORTS GROWTH OPPORTUNITIES

- ✓ \$10M remaining in share repurchase program for current calendar year
- ✓ Increased quarterly dividend by ~13% in 4Q19 — dividend yield 3%+
- ✓ Non-insurance company liquidity is \$75M+

*Long-term target ROE of 15% in years with normalized CAT activity*

# LONG-TERM TRACK RECORD OF BOOK VALUE GROWTH

## BOOK VALUE PER SHARE SINCE 2012



\* Impacted by full catastrophe reinsurance retention events  
Note: Based on GAAP financial information



# COVID-19 UPDATE

We are prioritizing the health and safety of our team, and do not expect the pandemic to directly impact underwriting results

- Limited, if any, exposure to the pandemic based on our product offerings and contractual coverages
- Over 95% of our staff is operating remote and can continue to do so indefinitely, through implementing business contingency plans
- Weathered the initial impact to our investment portfolio from immense market volatility
  - Recouped 1Q20 equity and bond losses (as of May 6<sup>th</sup>, 2020):
    - YTD gain of \$5.4M in bond portfolio
    - YTD loss of just \$1.9M in equity portfolio
- Solid non-insurance company liquidity of \$75M
- Well positioned to sustain our operational expenditure requirements with our existing capital levels, as well as capital allocation priorities in the event of a more severe economic downturn

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***Our focus is on maintaining the safety, security and health of all our stakeholders, and closely monitoring the impacts of the pandemic on our operations, financial condition and results***

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The background of the image is a stylized representation of the Florida state flag. It features a large, five-pointed star in the center, which is a darker shade of blue. The star is set against a background that is split vertically: the left side is a solid dark blue, and the right side is a solid bright red. The text is positioned on the left side, over the dark blue background.

**LEADING POSITION IN  
FLORIDA HOMEOWNERS MARKET**

# LEADING POSITION IN FRAGMENTED FLORIDA MARKET

Market dominated by “specialists,” of which FedNat is among the *top four*, with limited national P&C carrier presence

## OPERATING ENVIRONMENT SUMMARY

**~\$10B**

Total Addressable Florida  
Homeowners Market



Focus on Quality,  
Well-mitigated Homes

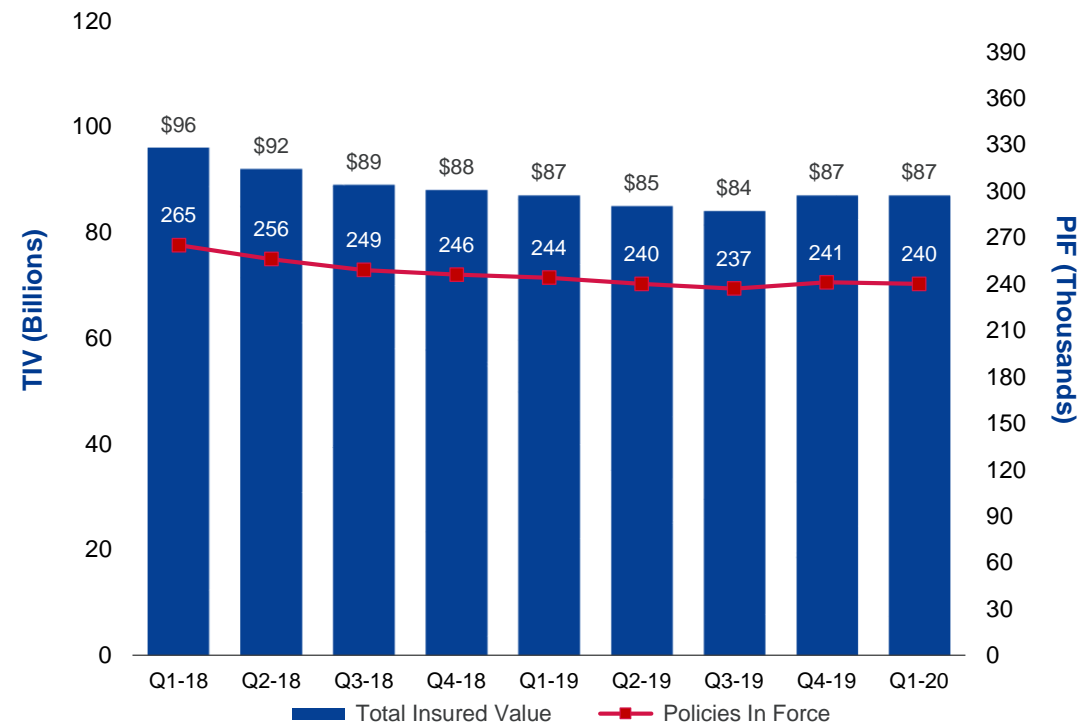


AOB Reform Improves  
Long-Term Environment

- Nation’s third largest state with 21 million people—projected at 26 million by 2030
- \$10 billion homeowners insurance market with strong home construction and growing housing inventory throughout the state
- Highly fragmented market with national players comprising less than 20%, none with higher market share than FedNat
- With Citizens policies reduced by ~two-thirds since 2011, FedNat has opportunity for incremental organic growth
- AOB reform is a positive development

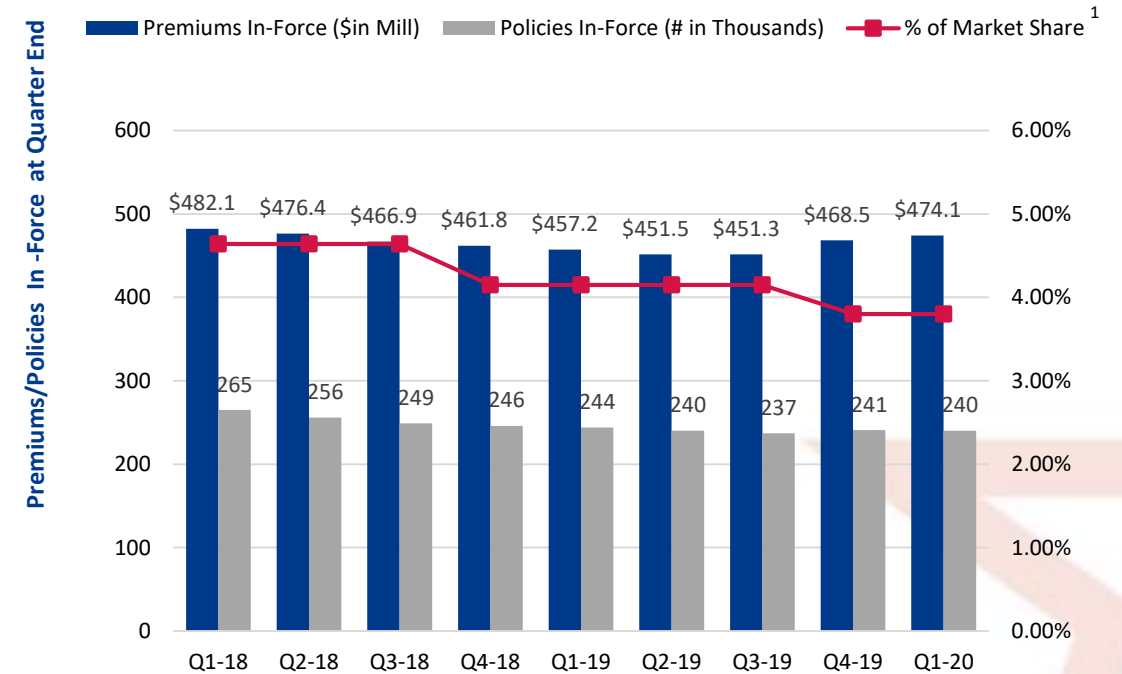
# DISCIPLINED UNDERWRITING DRIVES IMPROVED ECONOMICS

## HOMEOWNERS FLORIDA TOTAL INSURED VALUE AND POLICIES IN-FORCE



## HOMEOWNERS FLORIDA MARKET SHARE

Premiums in Force and % Market Share

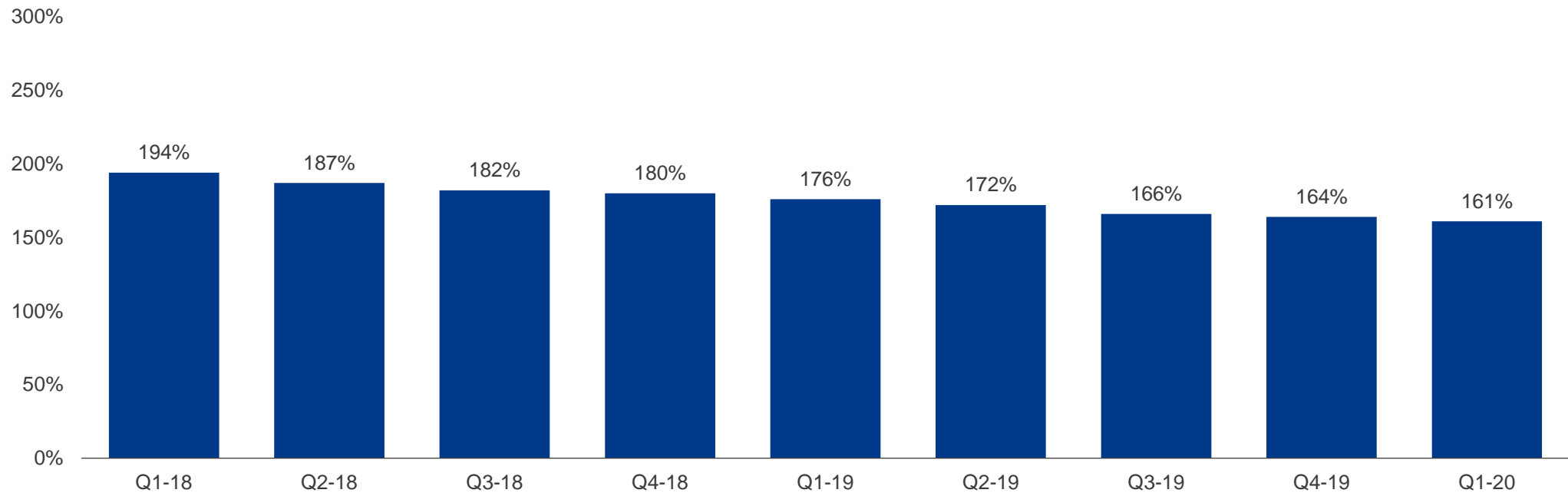


*Flat premiums on decreased exposure drives improved profitability profile*

1. SNL P&C Group: Insurance Statutory Market Share Report, YE figures as of 12/31/19

# RIGOROUS EXPOSURE MANAGEMENT

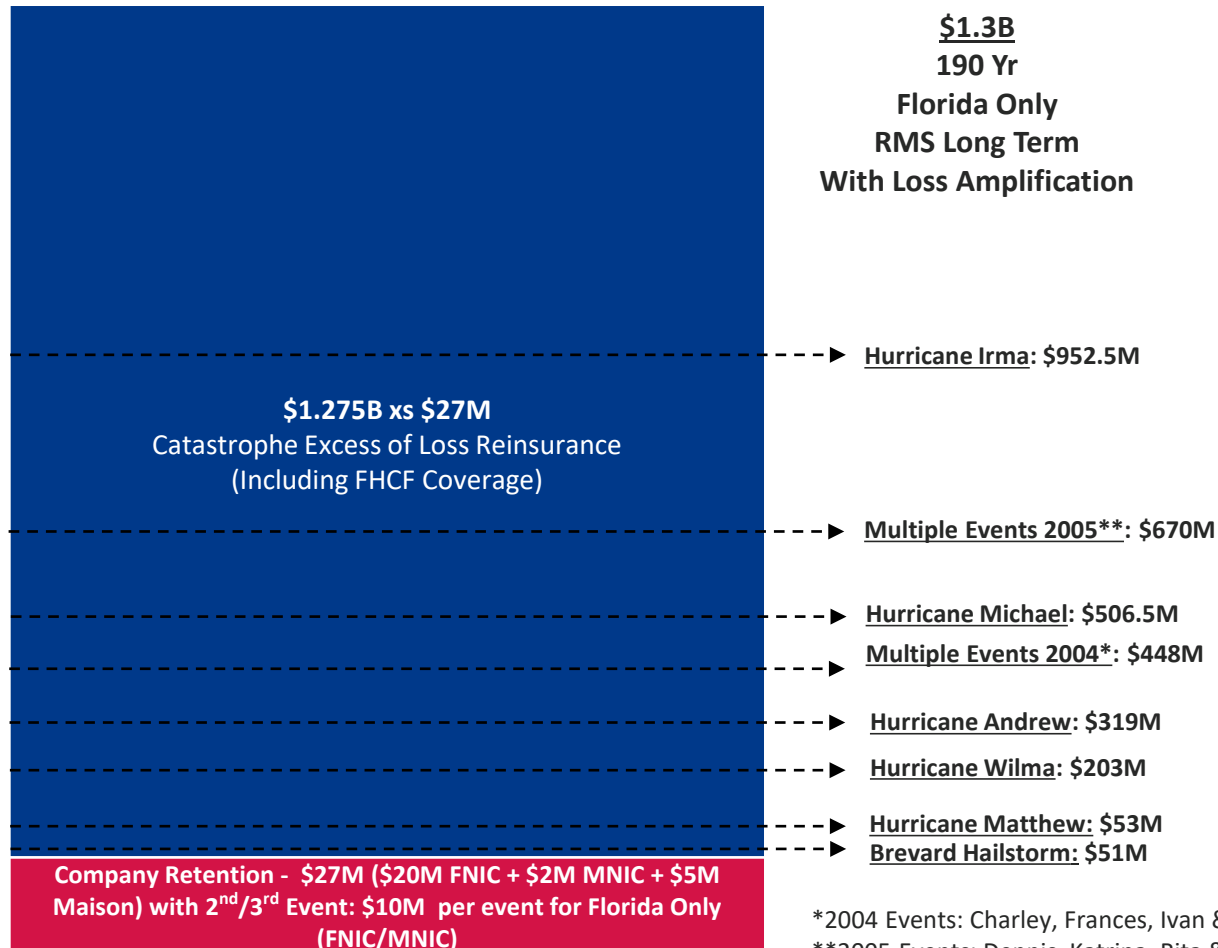
All States 1-in-100 Year Probable Maximum Loss / In-Force Premium (“PML to Premium”)



Notes: PML modeled using average of AIR and RMS.  
Includes Monarch National from Q1-18 forward.  
Assumptions: LT, No LA, No SS

# 2019-2020 REINSURANCE STRUCTURE

FNIC / MNIC / MAISON COMBINED



1<sup>st</sup> Event Florida (\$926M, 9/30/19P  
100 year RMS LT+DS RP)

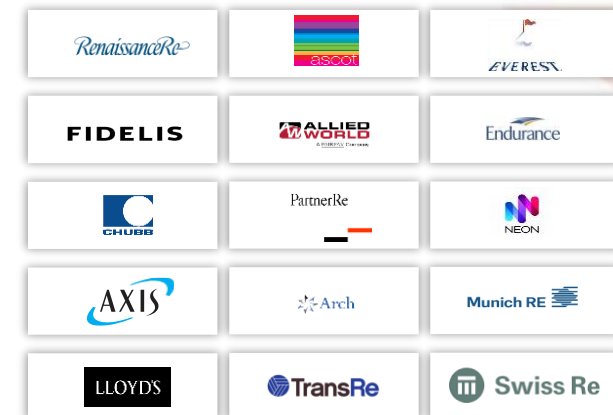
\*2004 Events: Charley, Frances, Ivan & Jeanne  
\*\*2005 Events: Dennis, Katrina, Rita & Wilma  
Structure based on FHCF limit at time of purchase  
Event losses are combined FNIC + MNIC + Maison totals

## MAISON REINSURANCE SYNERGIES

More efficient spread of risk across a larger and increased non-Florida presence resulted in:

- Smaller more efficient reinsurance program
- \$8M of savings as compared to the sum of towers under two separate programs

## REINSURANCE PARTNERS



# DISCIPLINED UNDERWRITING APPROACH

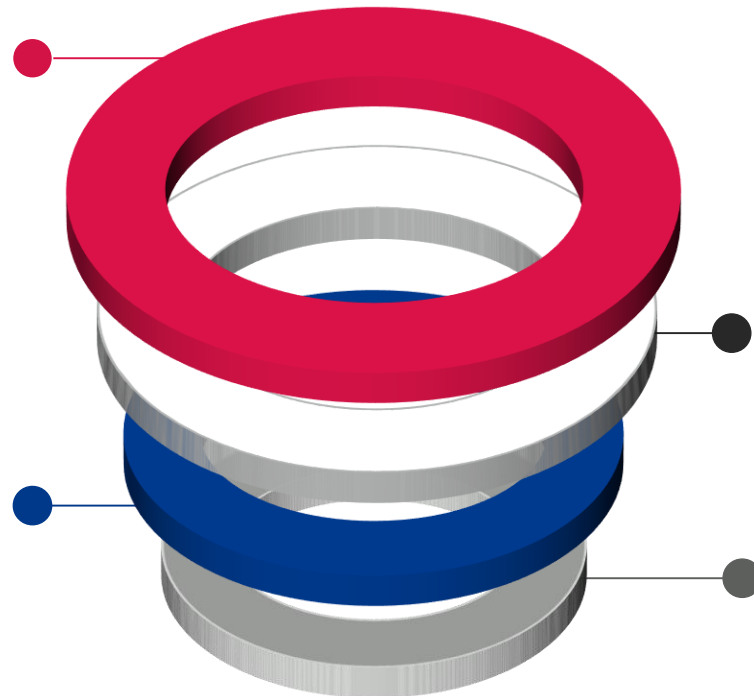
FedNat's meticulous underwriting approach allows it to manage current exposures while profitably underwriting new risks

## HIGH-QUALITY BOOK

Properties with more advanced wind/hurricane mitigation features and lower All Other Peril (non-catastrophe) losses

## RATE DISCIPLINE

Rates on every policy are a function of FNIC's historical loss experience, concentration of risk, expenses and current market conditions



## PROVEN MODEL

Generalized Linear Model ("GLM") used to derive pre-quote pass/fail position based on each risk's associated expenses, CAT and non-CAT exposure, cost of capital and risk concentration:

- Manual reviews of every bound risk to ensure accuracy of information
- Regulatory approved use of our GLM-based analytics to provide a layer of pre-binding portfolio optimization management

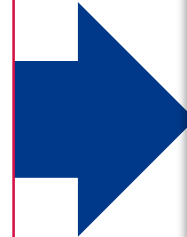
## PRUDENT EXPANSION

Business written by MNIC utilizes a similar disciplined approach as its policies are also underwritten by FedNat Underwriters ("FNU"), the Company's wholly owned MGA

# POSITIVE AOB CLAIMS TRENDS IN FEDNAT FLORIDA BOOK

## 2019 AOB IMPACT AND REFORM

1. AOB Reform was enacted on July 1, 2019
2. AOB reform is expected to mitigate average severity of claims
3. Claims pre-AOB reform, with dates of loss before 7/1/19, are more severe though the impact is expected to lessen in recent months
4. Claims post-AOB reform, with dates of loss after 7/1/19, are less severe



## CLAIMS CONTINUE, BUT LAWSUITS ON THE DECLINE



### AOB LITIGATION

Since AOB reform passed, FNHC has received 17 suits, compared to **100+ over the prior year period—a 84%+ reduction.**



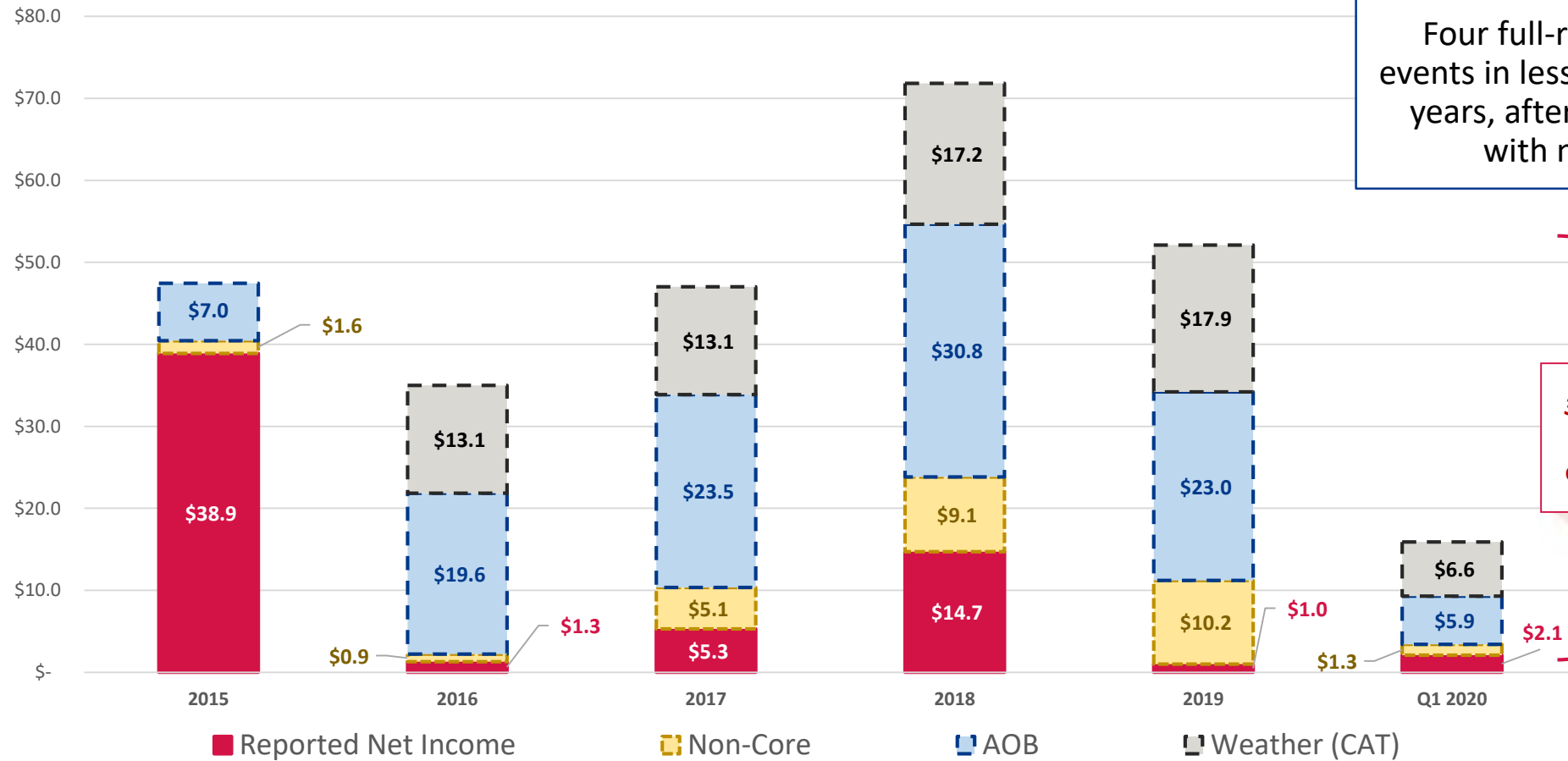
### LAWSUITS ARE COSTLIER

Claims with lawsuits tend to average \$15,000 more in costs. Savings will drive substantial severity benefit on dates of loss from July 1, 2019 forward.



# CORE EARNINGS POWER...MASKED BY HEADWINDS

(In millions)

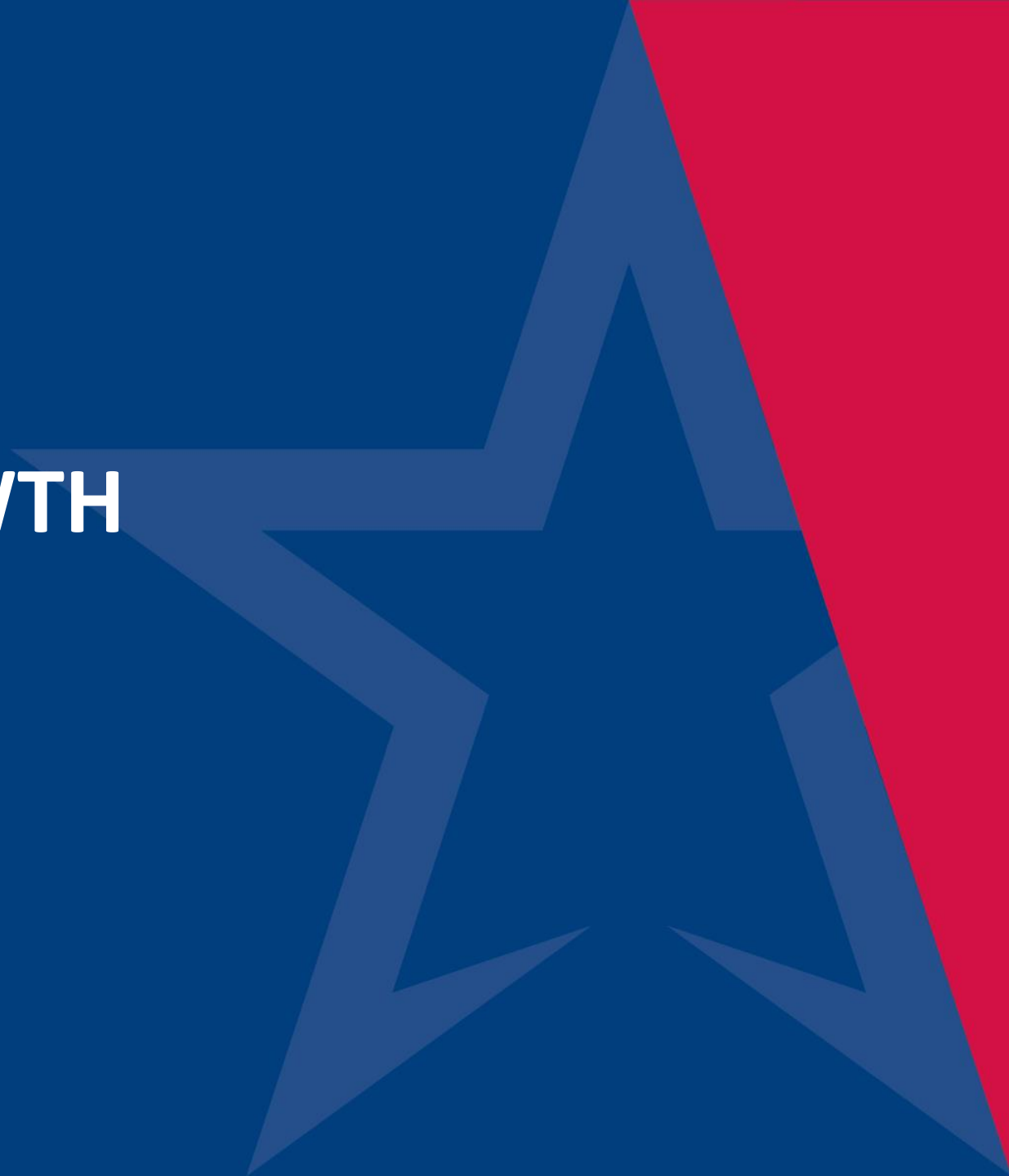


Four full-retention events in less than three years, after 11 years with none

**3 substantial headwinds** have reduced core earnings since 2015

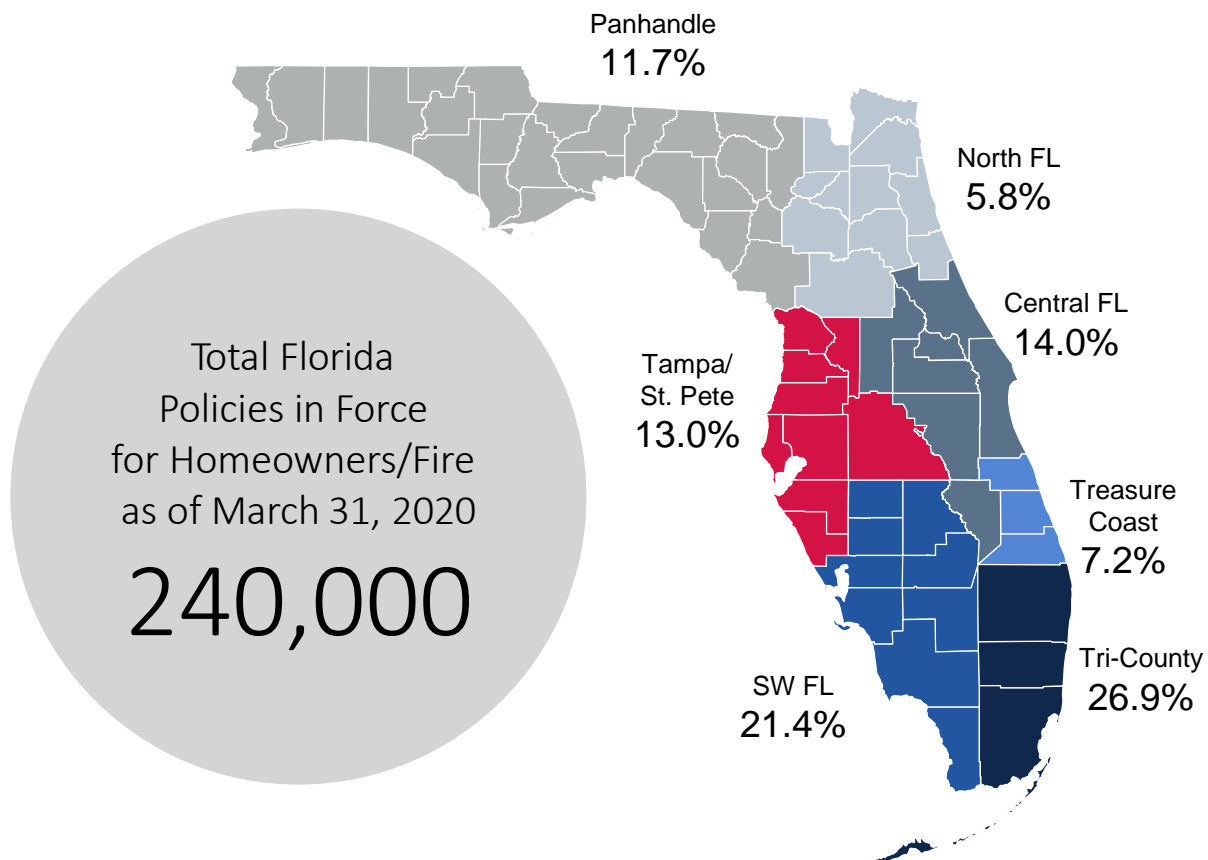
**AOB alone has reduced net income by over \$100 million since 2015**

**POSITIONED FOR  
EARNINGS GROWTH**



# PRUDENT UNDERWRITING IN FLORIDA

## FEDNAT – FLORIDA MARKET FOR HOMEOWNERS

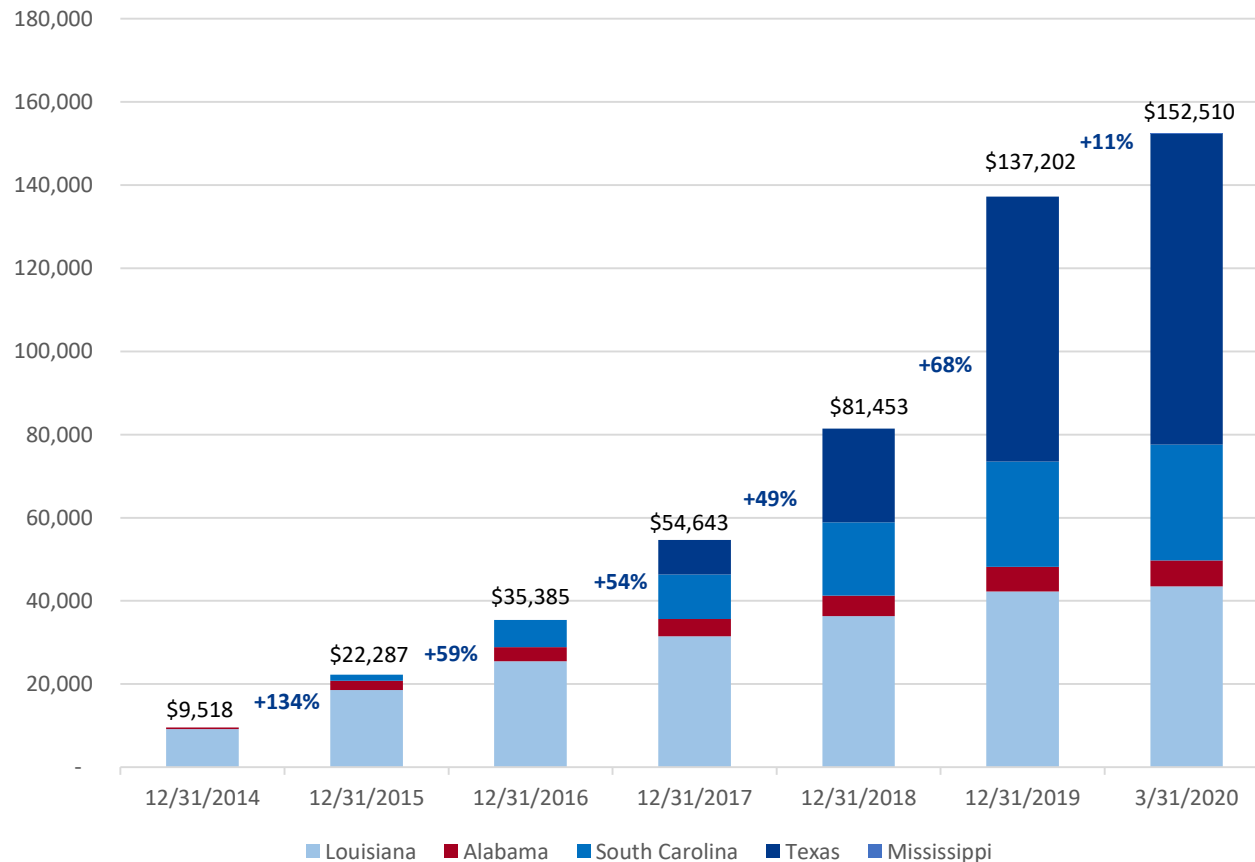


- Statewide offering of HO3, HO6, HO4 and DP3 Forms
- Risk management through utilization of both analytics and geographic exposure management
- Distribute through independent retail partner agents and national carrier affinities
- Managed catastrophe exposure by ceding risk through reinsurance treaties

# EXECUTING ON NON-FLORIDA MARKET OPPORTUNITY

## FNIC NON-FLORIDA IN-FORCE PREMIUM – STRONG ORGANIC GROWTH

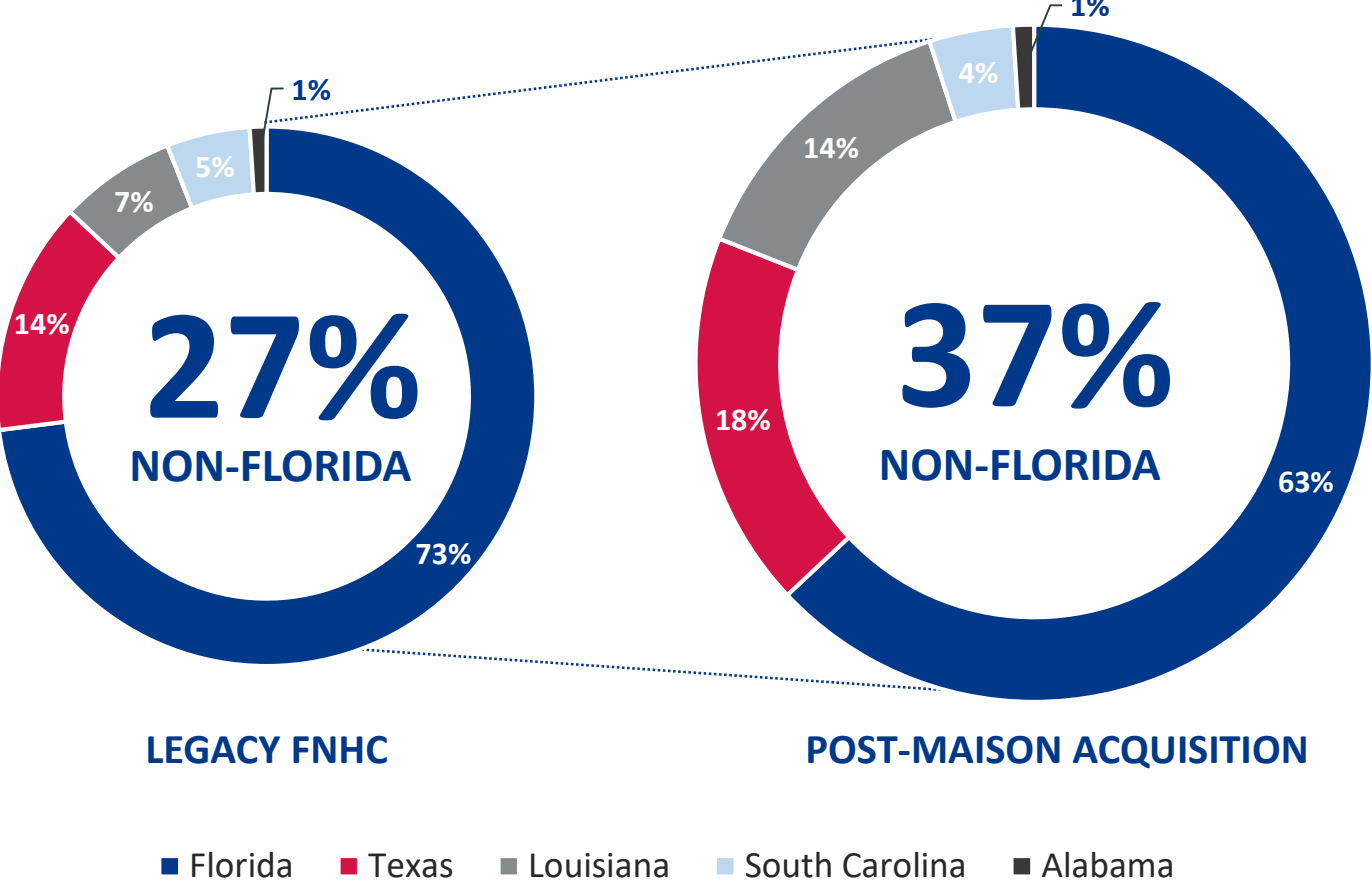
\$ in thousands



- FedNat's non-Florida book has increased by \$143.0M of premium since 12/31/2014 with the help of MGU Partner and Maison acquisition
- Gaining market share in Texas, Louisiana, South Carolina and Alabama and entered Mississippi in 2020
- FNIC 86,000 policies in-force
- MIC 54,000 policies in-force

# MAISON ACCELERATES NON-FLORIDA EXPANSION

FEDNAT IN-FORCE POLICY COUNTS - REGIONALLY



## PROFITABLE GROWTH FUNDAMENTALS & STRATEGY

- Limited to Gulf and Atlantic coastal states
- Staying narrow—no new lines of business
- Focus on coastal zones 1 and 2 where need is greatest
- Leveraging best practices developed over our 25+ years of experience
- Organic non-Florida growth via voluntary business distributed through partner managing general underwriter and national carrier affiliations

**EXPECTED TO GROW TO ~40%  
OF TOTAL POLICY COUNT  
OVER NEXT 3 YEARS**

Note: Based on homeowners/fire lines of business

# PROFITABLY GROWING NON-FLORIDA BOOK

## NEAR-TERM NON-FLORIDA EXPANSION

- Our incremental non-Florida growth over the past 7+ years has been with our partner, SageSure, and has been recently supplemented with our acquisition of Maison in December 2019
  - Implemented 5% TX and 4% LA rate increases in 4Q19
  - Additional 5% TX rate increase anticipated in 2Q20
- Maison – Improved pricing with underwriting discipline
  - Earning in 31% TX rate increase (40% in Dallas/Ft. Worth) from August 2019
  - Numerous rate filings in process
  - Non-renewals of unprofitable Maison policies
- \$3M of annual expense ratio benefits in Maison synergies
  - Mostly from insourcing to occur throughout 2020
- Recently entered the Mississippi market

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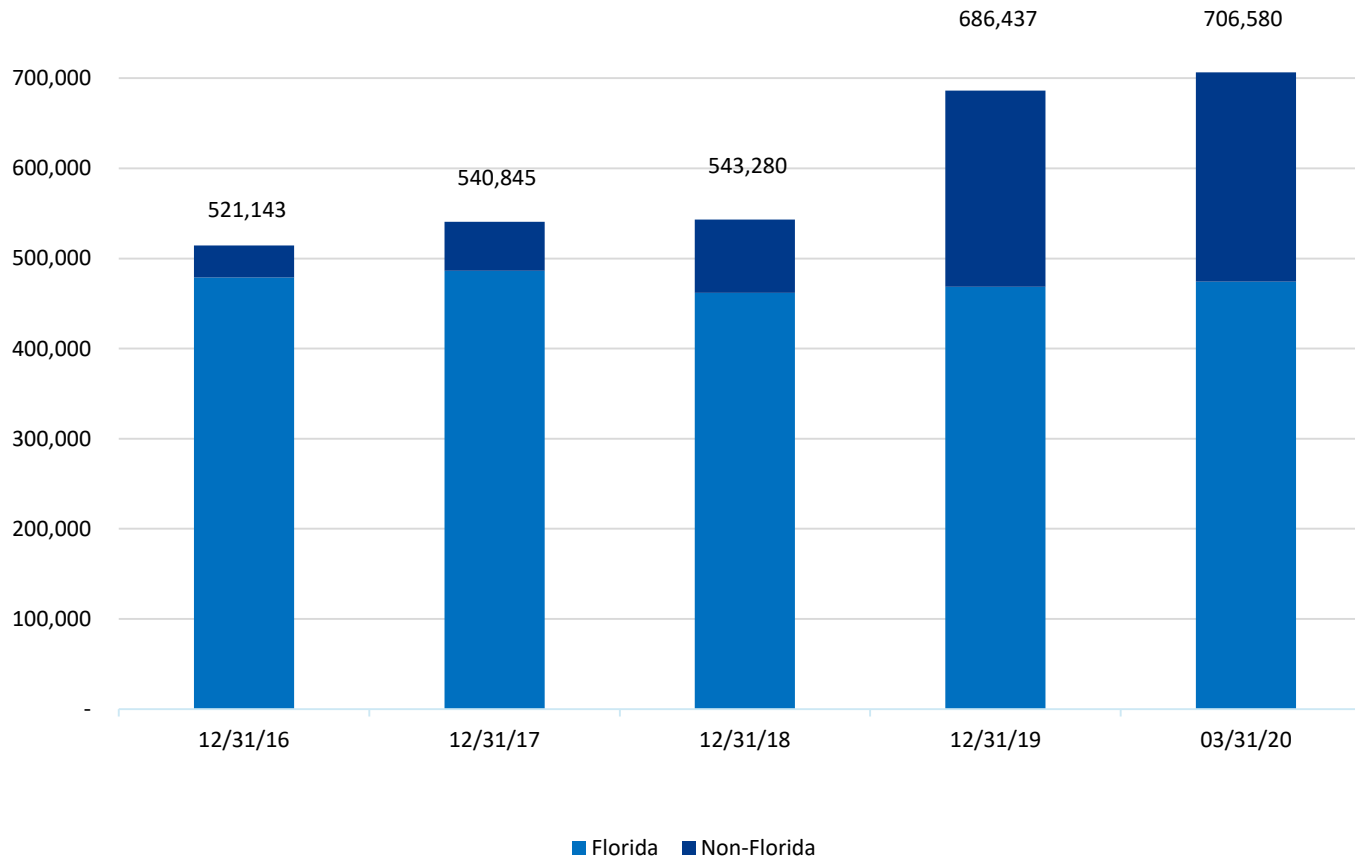
***Greater combined ratio flexibility outside of Florida — targeted combined ratio at or under 90%***

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# FLORIDA & NON-FLORIDA PREMIUM TRENDS

## FEDNAT IN-FORCE PREMIUM

\$ in thousands



- Premium mix shifting to non-Florida.
- Non-Florida growth has offset aggressive exposure management in the Florida book of business.
- Avg. Premium in the Florida book of business has grown over the past 2 years, with policy count beginning to stabilize.
- Acquisition of Maison adds \$96M of premium, including \$81M of non-Florida premium

# MITIGATION FROM REINSURANCE PRICE HIKE

Rate increases and FHCF participation lever can mitigate reinsurance rate increases



**3.5% ↑<sup>1</sup>**  
FNHC Net Rate

Reinsurance is factored into every policy written and represents ~30% of the gross premium

- Reinsurance cost is one of the key factors in our underwriting and renewal assessment process

FNHC rate filings that are ~30% of any reinsurance pricing increase will maintain FedNat's profitability

- e.g. 10% reinsurance price increase requires a 3.5%<sup>1</sup> net overall FedNat rate increase to maintain current profitability levels



FedNat has a clear track record of market leadership in proactively taking rate when costs rise

- AOB disruption
- Reinsurance pricing increases
- CAT experience



FNIC/MNIC participation in the Florida Hurricane Catastrophe Fund at 90% for the '20-'21 treaty year

- The increase in participation level from 75% in the '19 - '20 treaty year reduces exposures to private market price increases

**2.8% FNIC Florida rate increase from limited reinsurance filing took effect in March 2020**

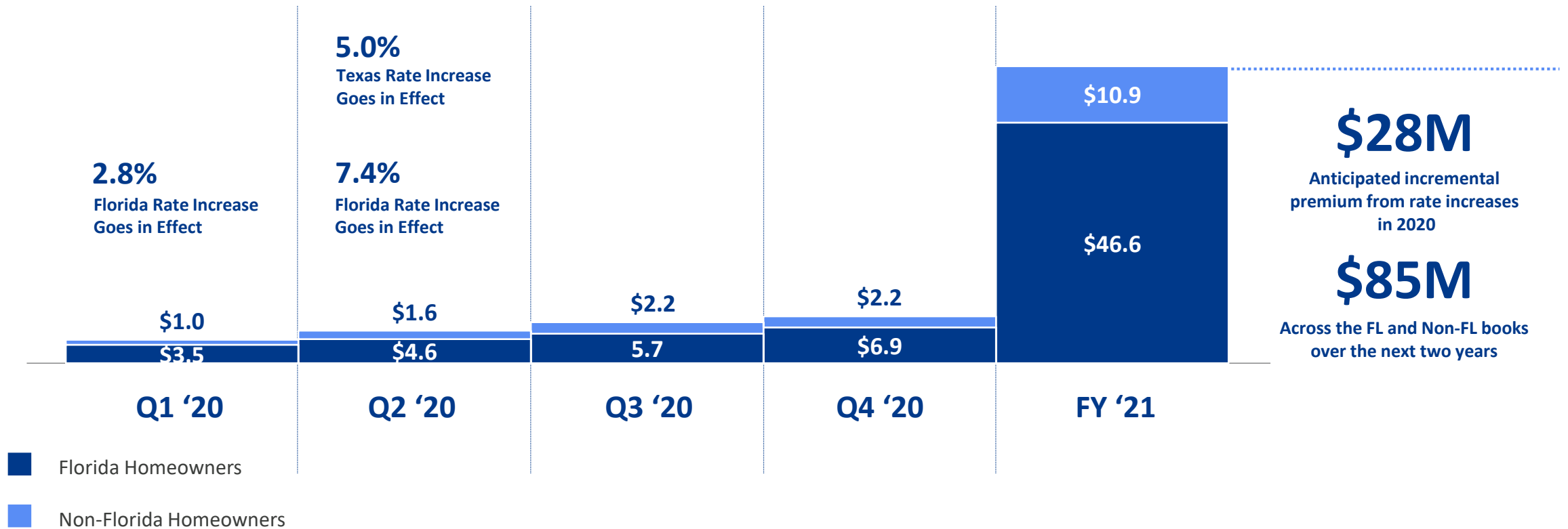
1. 3% grossed up to provide for related acquisition costs of 15%.



# PROACTIVE HOMEOWNERS RATE INCREASES IN 2020 <sup>1</sup>

## INCREMENTAL PREMIUM IN 2020-2021

(In millions)



1. Reflects actual and anticipated rate increases from April 2019 forward.

# FINANCIAL OVERVIEW

A large, stylized blue star graphic is positioned on the right side of the slide, partially overlapping a red triangle that points towards the right edge. The star has a layered, 3D effect with a darker blue center and lighter blue outer points. The background is a solid dark blue.

# RECENT FINANCIAL & OPERATING HIGHLIGHTS

(in thousands)	1Q19*	2Q19	3Q19	4Q19**	1Q20
<b>Income Statement Data:</b>					
Gross Premiums Written	\$132,233	\$169,170	\$159,131	\$150,074	\$172,962
Net Premiums Earned	88,784	92,306	87,374	95,188	105,910
Net Investment Income	3,710	4,259	4,068	3,864	3,892
Net Income (Loss)	(3,865)	7,110	4,659	(6,893)	2,133
Diluted Earnings Per Share	(0.30)	0.55	0.36	(0.51)	0.15
Adjusted Operating Income	(2,394)	5,666	4,292	(7,925)	4,320
Adjusted Operating Income Per Share	(\$0.19)	\$0.44	\$0.33	(\$0.59)	\$0.30
<b>Balance Sheet Data:</b>					
Cash and Investments	569,423	611,522	612,931	684,002	687,620
Shareholders Equity	217,916	230,785	237,389	248,693	239,174
Book Value per Share	\$16.98	\$17.96	\$18.45	\$17.25	\$17.15
<b>Financial Ratios:</b>					
Net Loss Ratio	75.3%	70.8%	71.1%	82.8%	65.1%
Net Expense Ratio	38.9%	30.7%	34.4%	39.3%	40.2%
Net Combined Ratio	114.2%	101.5%	105.5%	122.1%	105.3%

## Q1 NOTES/HIGHLIGHTS

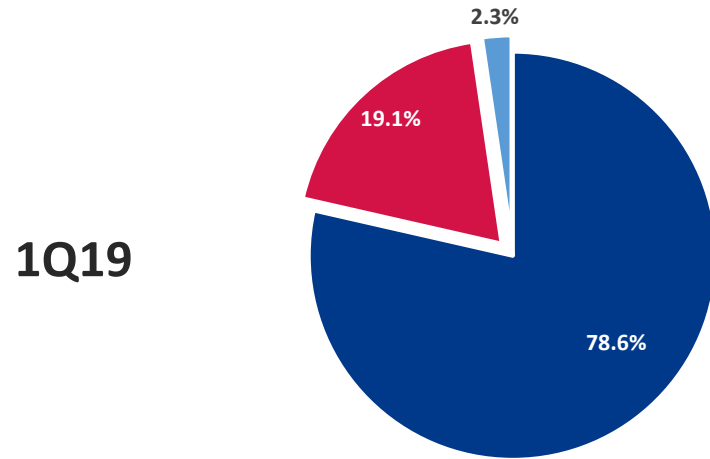
- Adjusted operating income of \$0.30 per share despite \$0.46 per share in net CAT losses from severe weather events in Florida, Texas and Louisiana.
- Gross premiums written increased 30.8% over 1Q19 driven by growth in FNIC's non-Florida book (up 62%) and Maison \$17.6M.
- Annualized ROE of 7.0% in Q1, excluding investment losses.
- Maison's Q1 results were \$2.3M pre-tax income as a result of good loss experience.
- Holding company liquidity of \$75+ million as of March 31, 2020.

\* Impact from the Brevard County hail storm was \$18.7 million, pre-tax, and approximately \$14.0 million, after-tax.

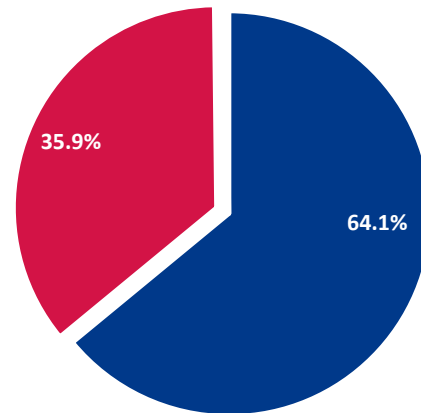
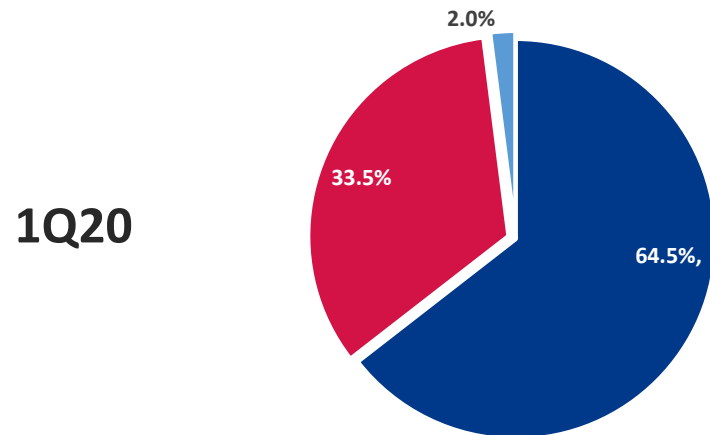
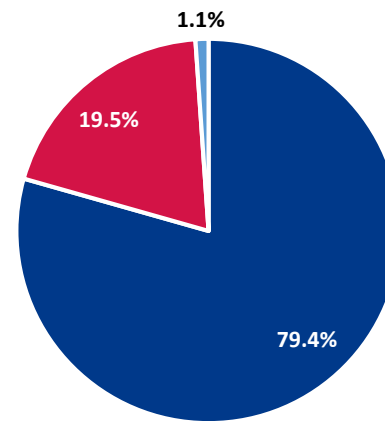
\*\* Impact from CAT weather, prior year adverse development & AY19 reserve strengthening was \$21.5 million, pre-tax and approximately \$16.2 million, after-tax.

# FAVORABLE PREMIUM COMPOSITION

GROSS PREMIUMS WRITTEN

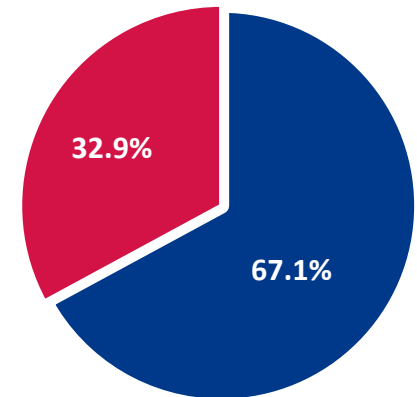


NET PREMIUMS EARNED



- Florida Homeowners
- Non-Florida Homeowners
- Flood

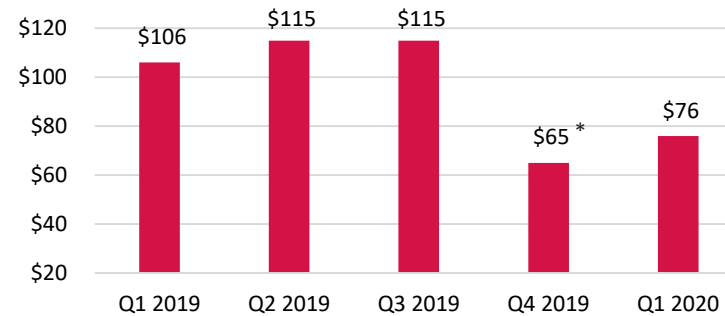
2020E HO IN-FORCE



# STRONG CAPITAL STRUCTURE

## NON-INSURANCE LIQUIDITY

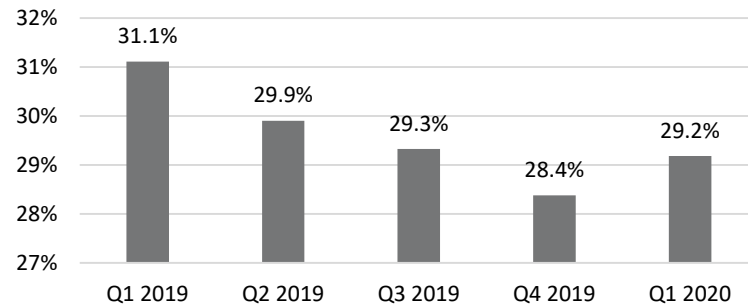
\$ in millions



\* Q4-19 decrease due to closing of Maison transaction in Dec 2019.

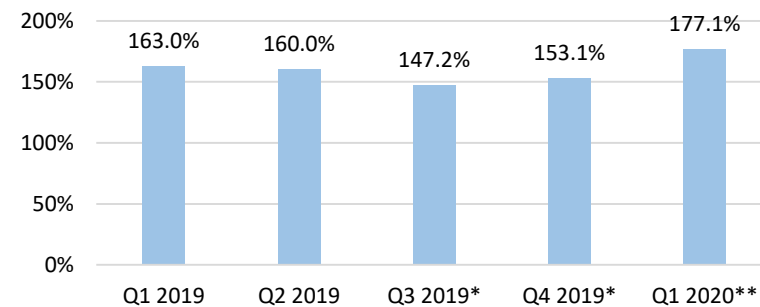
## FINANCIAL LEVERAGE

Debt/Capital



## UNDERWRITING LEVERAGE

NPE/Equity

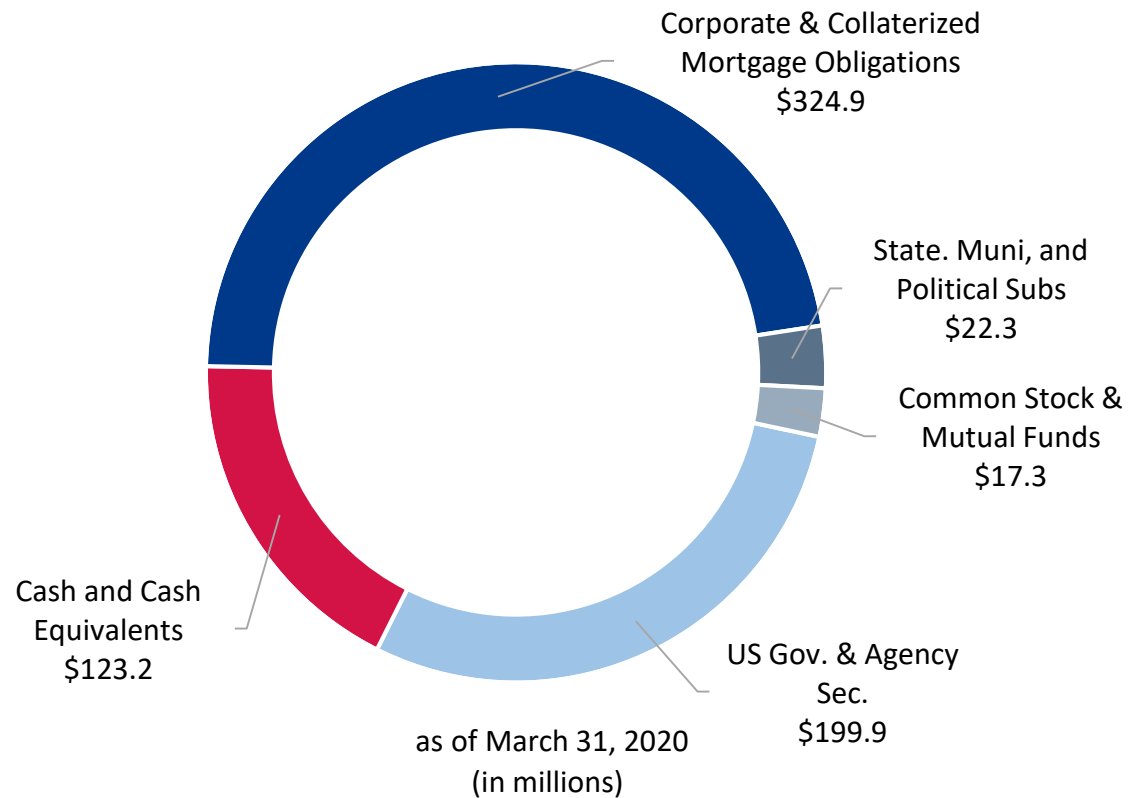


\* Driven by higher ceded catastrophe reinsurance premiums.

\*\* First full quarter of Maison earned premiums.

# CONSERVATIVE INVESTMENT PORTFOLIO

## PORTFOLIO COMPOSITION



## INVESTMENT CRITERIA

- Designed to preserve capital, maintain liquidity and minimize risk, across a range of economic scenarios
- As of 3/31/2020, 98.9% of the Company's fixed income portfolio was rated investment grade
  - Average duration: 3.529 years
  - Composite rating: A (S&P Composite)
  - YTM: 2.605%
  - Book yield: 2.922%
- Historical total returns on cash and investments as of 3/31/2020
  - 1 Year: 3.60%
  - 2 Years: 4.00%

## RETURNING VALUE | REPURCHASES & DIVIDENDS

### SINCE CLOSE OF MAISON



**~\$14M**

Shares repurchased

**~\$43M**

Returned to shareholders  
since 2017

### ONGOING VALUE CREATION



**13%**

Quarterly Dividend Increase  
Effective 4Q19 (3% yield)

**~\$10M**

Remaining Authorization in  
Share Repurchase Program in  
CY2020

*Committed to maximizing shareholder value through disciplined capital allocation*

## POSITIVE OUTLOOK FOR 2020 AND BEYOND

- Focused on profitable growth opportunities in core homeowners business
  - Underwriting profit is paramount
  - Rate adequacy ensures sustainability of business
  - \$28M incremental premium in 2020 & over \$50M annually when fully earned, as compared to 2019, from rate increases
    - 2.8% FNIC FL and 5% FNIC TX rate increases effective 1H20
    - 7.4% FNIC annual rate filing, subject to regulatory approval, expected to be effective 2Q20
    - Multiple Maison rate filings in process
  - Opportunity for further catastrophe reinsurance “fast-track” rate increases, as needed
- Greater scale in non-Florida business from Maison book
- Strong capital structure supports returning value to shareholders
- Long-term targeted combined ratio of 95% for Florida and 90% for non-Florida
- Long-term target ROE of 15% in years with normalized CAT activity, once rate increases have fully earned in



# Questions?

**Michael Braun**

Chief Executive Officer

**Ron Jordan**

Chief Financial Officer

**Bernie Kilkelly**

Investor Relations, Ellipsis

[investorrelations@FedNat.com](mailto:investorrelations@FedNat.com)