

# **FedNat Holding Company**

(NASDAQ: FNHC)

- FedNat Insurance Company
- Maison Insurance Company
- Monarch National Insurance Company

# **Third Quarter 2020**

**NOVEMBER 2020 INVESTOR PRESENTATION** 

## SAFE HARBOR STATEMENT

Safe harbor statement under the Private Securities Litigation Reform Act of 1995:

Statements that are not historical fact are forward-looking statements that are subject to certain risks and uncertainties that could cause actual events and results to differ materially from those discussed herein.

The risks and uncertainties include, without limitation, risks and uncertainties related to estimates, assumptions and projections generally; the nature of the Company's business; the adequacy of its reserves for losses and loss adjustment expense; claims experience; weather conditions (including the severity and frequency of storms, hurricanes, tornadoes and hail) and other catastrophic losses; reinsurance costs and the ability of reinsurers to indemnify the Company; raising additional capital and our compliance with minimum capital and surplus requirements; potential assessments that support property and casualty insurance pools and associations; the effectiveness of internal financial controls; the effectiveness of our underwriting, pricing and related loss limitation methods; changes in loss trends, including as a result of insureds' assignment of benefits; court decisions and trends in litigation; our potential failure to pay claims accurately; ability to obtain regulatory approval applications and requested rate increases, or to underwrite in additional jurisdictions, and the timing thereof; the impact that the results of our subsidiaries' operations may have on our results of operations; inflation and other changes in economic conditions

(including changes in interest rates and financial markets); pricing competition and other initiatives by competitors; legislative and regulatory developments; the outcome of litigation pending against the Company, and any settlement thereof; dependence on investment income and the composition of the Company's investment portfolio; insurance agents; ratings by industry services; the reliability and security of our information technology systems; reliance on key personnel; acts of war and terrorist activities; and other matters described from time to time by the Company in releases and publications, and in periodic reports and other documents filed with the United States Securities and Exchange Commission.

In addition, investors should be aware that generally accepted accounting principles prescribe when a company may reserve for particular risks, including claims and litigation exposures. Accordingly, results for a given reporting period could be significantly affected if and when a reserve is established for a contingency. Reported results may therefore appear to be volatile in certain accounting periods.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. We do not undertake any obligation to update publicly or revise any forward-looking statements to reflect circumstances or events that occur after the date the forward-looking statements are made.

## FEDNAT CORPORATE PROFILE

## **Key Metrics\*:**

3Q20 TTM Gross Written Premiums

\$709M

**Book Value Per Common Share** 

\$14.69

FED NAT
INSURANCE COMPANY

A regional homeowners insurer located in southeastern states, including Florida, Texas, Louisiana, South Carolina, Alabama and Mississippi

Top

4

FL Homeowners Insurer

**Agency Partnerships** 

4,500+

**Cash and Investments** 

~\$603M

Demotech Financial Stability Rating

A

## **Corporate Overview**

- Leader in Florida homeowner's market
- Expanded opportunistically in coastal markets outside of Florida
- Quality book of business with primary focus on underwriting results
- Strong, large partner agent network and brand recognition
- Experienced leadership team including newly created COO position



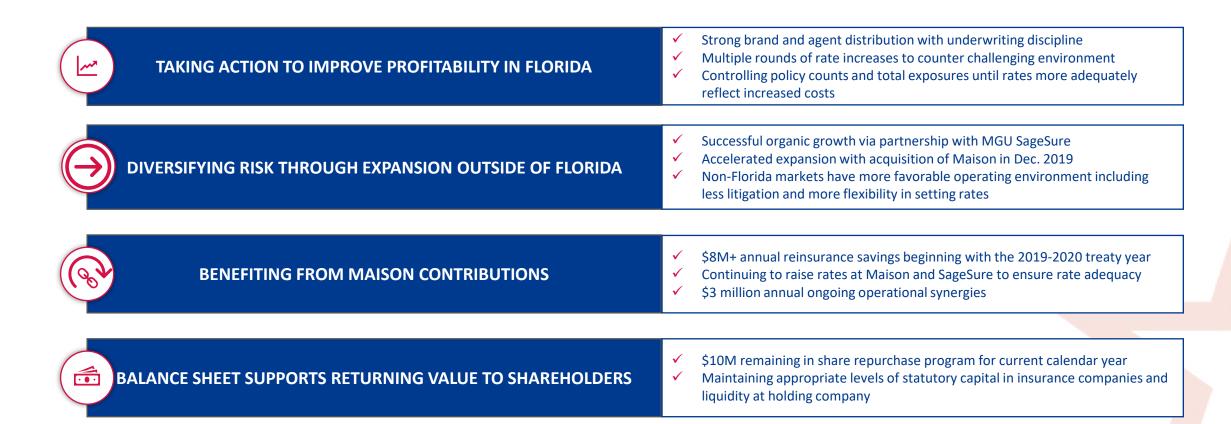
## **COVID-19 UPDATE**

Limited, if any, exposure to the pandemic based on our product offerings and contractual obligations

- Our focus is on maintaining the safety, security and health of all our stakeholders, and closely monitoring the impacts of the pandemic on our operations, financial condition and results
- Over 95% of our staff is operating remote and can continue to do so indefinitely, through implementing business contingency plans
- Weathered the initial impact to our investment portfolio from immense market volatility
  - Recouped 1Q20 equity and bond losses in 3Q20:
    - YTD realized gains of \$9.1M in bond portfolio
    - YTD realized losses of just \$0.2M and YTD unrealized gains of \$0.4M in equity portfolio
- Solid non-insurance company liquidity of \$61M
- Positioned to sustain our operational expenditure requirements with our existing capital levels, as well as capital
  allocation priorities in the event of a more severe economic downturn



## LONG-TERM VALUE DRIVERS



## LEADING POSITION IN FRAGMENTED FLORIDA MARKET

Market dominated by "specialists," of which FedNat is among the top four, with limited national P&C carrier presence

#### OPERATING ENVIRONMENT SUMMARY

\$10B+

Total addressable Florida homeowners market



Focus on quality, well-mitigated homes



Strong partner agent network and reputation

- Nation's third largest state with 21 million people—projected at 26 million by 2030
- \$10 billion homeowners insurance market with strong home construction and growing housing inventory throughout the state
- Highly fragmented market with national players comprising less than 20%, none with higher market share than FedNat
- Large partner agent network, Allstate and GEICO agency relationships

## TAKING ACTION TO IMPROVE FLORIDA PROFITABILITY



Prudent underwriting and risk mitigation for CAT exposure



Multiple rate increases to ensure rate adequacy in challenging operating environment and increased reinsurance costs

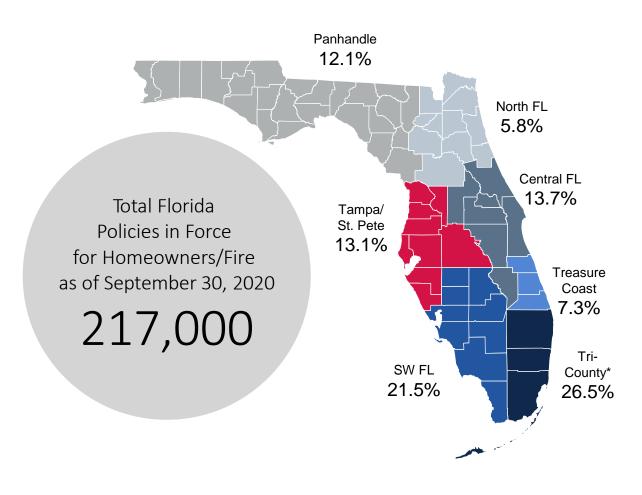


Over 40% compounded increase in FL homeowners rates since 2017



Controlling policy counts and total exposures until rates more adequately reflect our increased costs

## GEOGRAPHIC DISTRIBUTION OF FLORIDA HOMEOWNERS BOOK



- Statewide offering of Homeowners, Dwelling Fire, Condo and Renters
- Risk management through utilization of both analytics and geographic exposure management
- Distribute through independent retail partner agents and national carrier affinities
- Managed catastrophe exposure by ceding risk through reinsurance treaties

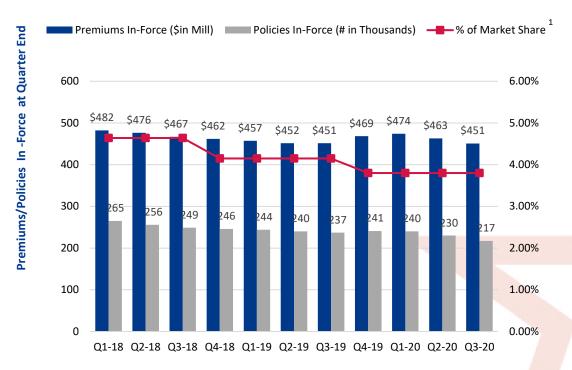
## MANAGING OUR BOOK TO OPTIMIZE PROFITABILITY

## HOMEOWNERS FLORIDA TOTAL INSURED VALUE AND POLICIES IN-FORCE



#### HOMEOWNERS FLORIDA MARKET SHARE

Premiums in Force and % Market Share

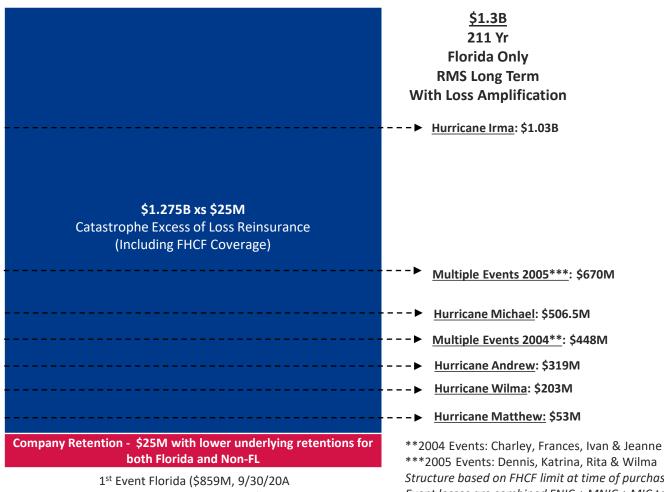


Flat premiums on decreased exposure drives improved profitability profile



## 2020-2021 REINSURANCE STRUCTURE\* -

FNIC / MNIC / MIC COMBINED SPEND OF \$283M



100 year RMS LT+DS RP)

\*\*\*2005 Events: Dennis, Katrina, Rita & Wilma Structure based on FHCF limit at time of purchase Event losses are combined FNIC + MNIC + MIC totals

### **NEW QUOTA-SHARE TREATY FOR NON-FLORIDA HOMEOWNERS**

50% guota-share with Anchor Re, wholly-owned subsidiary of Sage Sure. Increase to 80%, effective on December 1, 2020.

Mirrors the existing profit share with SageSure, so no impact on pre-tax results, but provides statutory surplus relief.

#### REINSURANCE PARTNERS





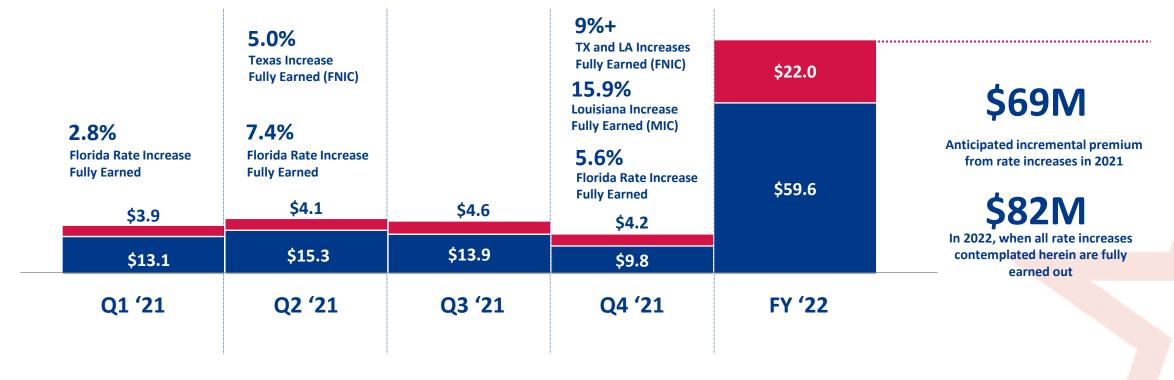
## FNIC FLORIDA RATE CHANGE HISTORY



## PROACTIVELY INCREASING HOMEOWNERS RATE IN 2020 1

#### **INCREMENTAL PREMIUM IN 2021-2022**

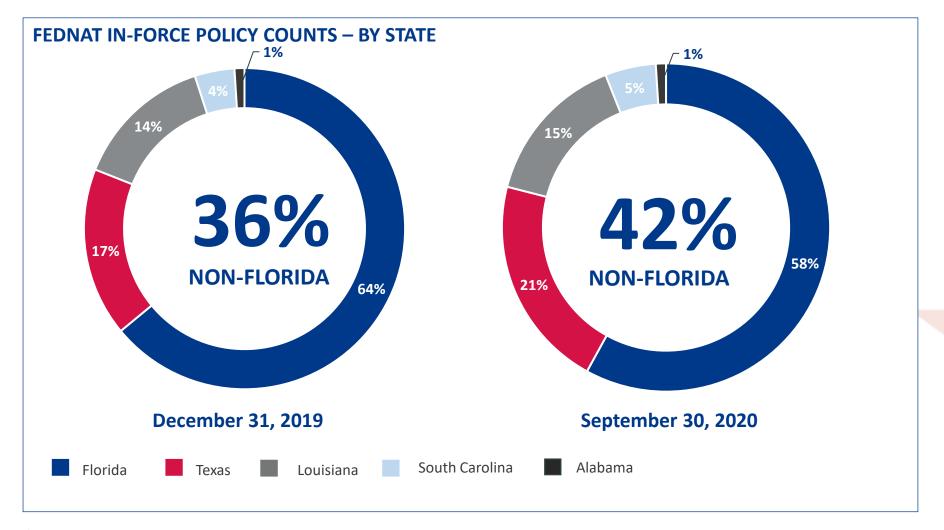
(In millions)





Non-Florida Homeowners

## FOCUS ON ATTRACTIVE NON-FLORIDA HOMEOWNERS MARKETS



## DIVERSIFYING OPPORTUNISTICALLY IN NON-FLORIDA MARKETS

- Better operating environment with less litigation and more rate flexibility
- Organic non-Florida growth over past 7+ years has been with our MGU partner, SageSure
- Accelerated geographic expansion strategy with Maison acquisition
- Staying narrow—Gulf and Atlantic coastal states, homeowners line
- Focus on coastal zones 1 and 2 where opportunity is greatest
- Leveraging best practices developed over our 25+ years of experience

Greater combined ratio flexibility outside of Florida — targeted combined ratio at or under 90%

## FINANCIAL HIGHLIGHTS

(in thousands)	2017	2018	2019	3Q20YTD
<b>Gross Premiums Written</b>	\$603,417	\$567,764	\$610,608	\$558,492
<b>Gross Premiums Earned</b>	603,193	580,020	582,334	538,988
Net Premiums Earned	333,481	355,257	363,652	300,934
Net Investment Income	10,254	12,460	15,901	9,637
<b>Total Revenues</b>	391,662	396,093	414,961	347,034
Net Income (Loss)	7,989	14,928	1,011	(40,091)
Diluted Earnings per Share	\$0.60	\$1.16	\$0.08	\$(2.89)
Adjusted Operating Income (Loss) 1	2,700	19,990	(361)	(45,303)
Adjusted Operating Income (Loss) per Share <sup>1</sup>	\$0.21	\$1.51	\$(0.03)	\$(3.26)
Diluted Shares Outstanding	13,250	12,867	13,023	13,890

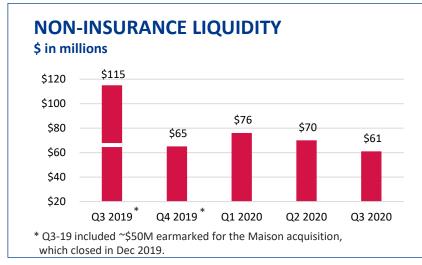
### NINE MTHS ENDED 9/30/20

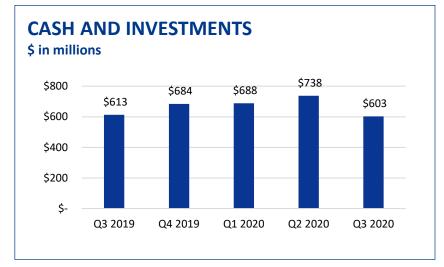
- Adjusted operating loss of \$(3.26) per share includes \$(3.85) per share in net CAT losses from Hurricane Laura and Sally as well as other severe weather events in Florida, Texas and Louisiana, totaling \$352M of gross losses and \$89M net of all recoveries
- Adjusted operating loss also includes reserve strengthening, pre-tax, of ~\$6M or \$(0.27) per share for prior accident years, primarily the 2019 accident year in Florida homeowners
- Gross premiums written increased 21% over 3Q19YTD, with Florida homeowners essentially flat and 103% growth in non-Florida homeowners business
- Repurchased 800K shares at a discount to book value.

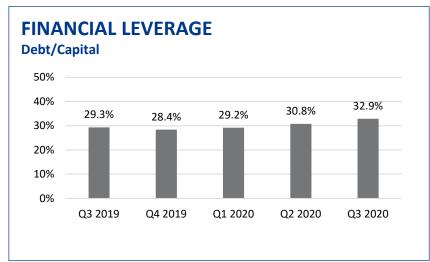
## **OPERATING RATIOS**

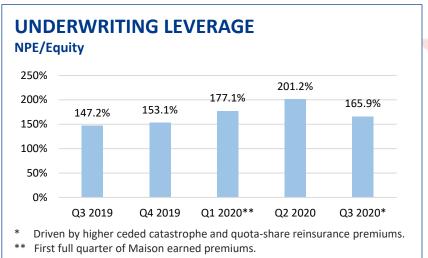
	2017	2018	2019	3Q20YTD
Net Loss Ratio	74.2	64.3	75.1	99.0
Net Expense Ratio	40.5	40.3	35.9	35.7
Combined Ratio	114.7	104.6	111.0	134.7
Effect of Current Year CAT Losses on Combined Ratio	9.1	8.9	14.5	29.6
Effect of Prior Year Development on Combined Ratio	0.6	(0.8)	3.0	2.0
Underlying Combined Ratio <sup>1</sup>	105.0	96.5	93.5	103.1
Adjusted Operating Return on Equity	1.30	9.4	(0.2)	(26.4)
Effect of Current Year CAT Losses	8.7	11.1	17.1	31.2
Effect of Prior Year Development	0.6	-1.0	3.6	2.2
Underlying Operating Return on Equity 1	10.6	19.5	20.5	7.0

## **CAPITAL STRUCTURE**

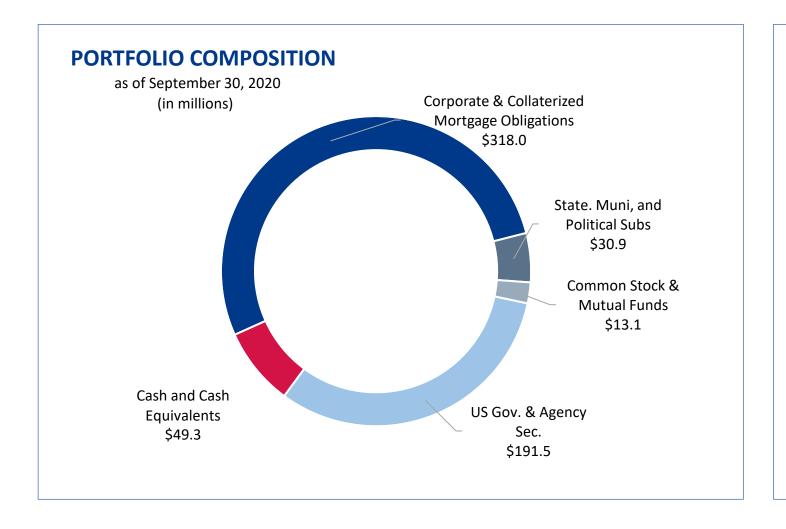








## CONSERVATIVE INVESTMENT PORTFOLIO



#### **INVESTMENT CRITERIA**

- Designed to preserve capital, maximize after-tax investment income, maintain liquidity and minimize risk
- As of 9/30/2020, 100% of the Company's fixed income portfolio was rated investment grade
  - Average duration: 2.985 years
  - Composite rating: A (S&P Composite)
  - YTM: 1.078%
  - Book yield: 2.153%
- Historical total returns on cash and investments as of 9/30/2020
  - 1 Year: 4.79%
  - 2 Years: 5.74%
- Sold all equities in October to minimize risk

### LONG-TERM VALUE DRIVERS

- Focused on profitable underwriting opportunities in core homeowners business
  - Continued action to improve profitability in Florida
  - Focusing on profitable underwriting in attractive markets outside of Florida
  - Benefiting from Maison acquisition that expanded non-Florida business
- Rate increases in Florida and non-FL states expected to add almost \$70M in incremental premium in 2021 vs. 2020
- Long-term target combined ratio of 95% for Florida and 90% for non-Florida states
- Long-term target ROE of 15% in years with normalized CAT activity, once rate increases have fully earned in
- Track record of returning value to shareholders through dividends and repurchases



# **Questions?**

**Michael Braun** 

**Chief Executive Officer** 

**Ron Jordan** 

**Chief Financial Officer** 

**Bernie Kilkelly** 

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